

### **What do you see as the single biggest issue facing the City over the next several years?**

- Continuing to manage this budget deficit. We need to look for additional income streams outside of sales tax
- traffic
- CalPERS payments - pension obligations. Firefighter pay.
- Continued spending on events that could potentially be run by downtown businesses. Public safety and resources are more beneficial than free events.
- The will not be able to support the influx of Bay Area transplants
- Too much growth
- Roads and infrastructure for growing city
- Strategic planning/ smart growth
- Keeping Roseville great with a lower budget.
- Public Safety
- Roads-traffic
- Continued decrease in sales tax revenue.
- Loss of sales tax revenue.
- How to gain more revenue without overdeveloping or relying in brick and mortar stores.
- The City is not looking at all budgets, City Manager, IT, central services, attorney. These need evaluations also. Increasing the contribution from the enterprise funds from 4% to 8-10% in 2020 would generate the revenue. If the city wants to continue to expand the boundaries then that comes at a cost.
- Maintaining the quality and maintenance of the ball fields and other youth sport facilities
- Pension costs
- Too much building and not enough police and fire to support it.
- Balancing the budget
- Traffic. Speeding, red light running, traffic collisions. I see police cars everywhere, but rarely see traffic stops.
- Excessive property taxes especially on newer housing. Needs to be reduced. Need more large business investment such as R&D facilities from bay area companies
- City council and City Management. Corruptness
- Maintaining quality of services
- Increase population equals more need for public safety and services
- I see the city and my fellow citizens focusing on luxury items and not the needs of public safety and having the best.
- As city grows bigger, Roseville will lose focus on delivering core services. Services will be spread too thin.
- Population growth and not enough infrastructure like proper roads or public transit to handle the influx of new residents with all the homes being built, there is too much money being spent on green space and no not enough on improving public transit and ways to elevate traffic congestion.
- Decreasing revenues
- Compensation including staffing, overtime, pensions, salaries and medical premiums
- maintaining a solid infrastructure - don't kick the can down the road

- The growth pattern does not match the support infrastructure.
- maintaining quality of service
- fear of change and new ideas
- Impacted roads.
- Retirement costs
- Bloated City Pensions
- Law enforcement within schools lacking
- Police and Fire - they run on paranoia and strong unions.
- traffic and managing the growth of west roseville so it avoids the pitt falls of other large urban cities; grow the west side to allow lots of public open space
- Parks and recreation help develop a sense of community. Building social capital and community prevent larger - more expensive problems.
- Growing city needs more police officers, especially in west roseville. I'd rather pay more for safety than parks.
- Roseville needs to stop or reduce unnecessary projects such as the bridge redo. These funds need to be directed to senior and youth programs to make quality of life better
- You are unable to balance the budget due to pensions, it's not just about revenue or spending. You have financial obligations for pensions that you are not being honest about, misleading the public.
- Increased crime as population grows quickly and there are few good paying semiskilled and low skilled jobs in the city.
- Balancing the budget
- Lower sales tax revenue and balancing budgets while managing the number of people moving into the city. The budget gap shouldn't be one single thing, it should be educated reductions in both permanent and temporary ways.
- Homelessness
- Expansion of diverse families into more rural areas to make a "clean start", while a great thing in theory, has proven to be primarily a goal for those parents that want to move their children away from their harder environments. Unfortunately, those youth bring those harder environments with them which increases gang potential and crime causing local citizens to be less social and therefore less aware of what is going on around them.
- Need additional revenue streams
- Crime, repeated offenders, traffic
- Park maintenance
- Maintaining the level of services with a reduced revenue stream
- Homeless, petty theft and street crime, auto burglary.
- Revenue continuing to decline and costs continuing to rise.
- Excessive spending on non essential services, ie. roundabouts, parking garages, ASPCA shelter. Stop deferring developer fees and reducing public safety.
- need to bring in different way of revenues.
- Crime and Homelessness
- i haven't lived here long enough to have an opinion
- Maintaining the current high quality of life for residents given financial shortfalls

- Crime
- To many chiefs, and over paid indians with benefits and pensions.
- Budget deficits. too much spending, too much taxing and regulations that are too onerous (but that's a general California problem, not specific to Roseville)
- Services are cut so much that it negatively impacts to the overall quality of life making Roseville an undesirable place to live or work.
- I appreciate the loss of tax revenue due to online shopping. However, I live near Blue Oaks & Fiddymont, and the nearest grocery store can take a half an hour more to get to. I have zero desire to deal with that. And yet another grocery store is being built down there. Makes no sense.
- Not enough police patrolling, ever since prop 47 came into affect there hasn't been enough police vehicles patrolling neighborhoods and such.
- Fire's inability to reinvent/reorganize themselves, thus increasing their drain on the GF
- Over spending on projects that do not add value to the community as a whole
- Crime 2) Financial Crisis / Recession
- Balancing budgets.
- PERS rates, revenue generation
- Growth without planning. You have fouled up Blue Oaks so bad that it is almost impassable. Stop building in Western Roseville until you get the traffic problem solved
- Road safety. This city is clearly suffering from very poor law control for speeders, red light runners and complete disregard for stop signs. After living in 6 cities, this is by far the worst I have ever experienced.
- Crime moving in from cities west of Roseville, CA
- Unfounded liabilities, underfunded CIPs
- I guess it's generating revenue to pay for the stuff we need and want.
- Road maintenance and expansion for traffic control and alleviate congestion
- Not enough new commerical construction....too much new residential.
- Extremely high overtime for fire fighters who are highest paid employees in city. This has to change.
- Allocating spending correctly.
- Generating enough revenue equally with building highways like one from 65 to 99.
- School safety
- Overuse of water supply and excessive growth rate
- Too new here to know
- Problem trying move from Downtown development to taking care of citizens needs
- The leadership not doing their job.
- Lack of road/highway infrastructure investment for the amount of private development allowed to occur in Roseville and surrounding area, specifically traffic on major arterials like Pleasant Grove and Roseville Parkway seeming to increase and of course, CA 65 and the 65/80 interchange though these are county/state/federal level issues.
- Over the next several years i believe the biggest issue facing the city will be the growth of the cities population. Roseville will need to be pro active in building better roads, fixing the I80-Hwy65 onramp to reduce traffic etc.

- Crime, need more units on beat patrol.
- cost of business increasing due to California laws and regulations
- Costs from unfunded liabilities, higher benefits for police and fire threaten to crowd out parks, libraries and other items that make Roseville a great place to live.
- Homeless
- Crime and Traffic enforcement
- Not enough police on patrol
- Crime!!!!
- Traffic due to increasing population
- Managing the growth of the city, with the mall slowly reducing revenue due to online shopping
- Building too many houses.
- Reduced tax revenue and pensions.
- Budget shortfalls
- Budget shortfalls
- Retirement pension obligations, city employee and elected officials salaries, use contractors and the private sector to replace city jobs.
- Traffic
- Homeless population, gangs and other various criminal types
- Growth
- Growth
- Getting priorities straight. Public Safety first. Actions speak louder than words. We have a lot of amenities that are nice to have but many not necessary
- Public Safety cost.
- Safety as the city grows. I know some of the crime challenges the city is having is coming from outside the city such as from Elk Grove and Sacramento.
- Homeless and affordable housing
- Wages and retirement pay way over what is reasonable versus the private sector....
- We need way more police on patrol per beat
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- Financial downturns in economy
- Public safety
- Maintaining current standards.
- Safety with the growing population
- Pensions
- tax income is not keeping up with the increase in expenses due to inflation on expenses.
- I truly don't have enough knowledge to predict that.
- Growth
- Mismanagement of funds received as a result of development.
- Crime
- Underpaid law enforcement in our community.
- Growth
- Crime suppression and traffic
- Traffic congestion

- Public safety (ie, protection from crime).
- Homeless issue and a rapid growing city will bring a lot more crime with it. We can NOT take away any money from Police. If anything we should be putting more money into it.
- Too much low income housing moving in will ruin property values and strain the school system.
- City resource management and policies. If we are currently having shortfalls and the economy and businesses are growing within Roseville, it seems the current management of city fiscal resources need to be evaluated.
- Maintaining the growth boom as the city runs out of real estate to keep building and bringing in new businesses and tax payers. Growth will continue to stagnate but residents will still expect the same service levels without having to Pay more in taxes.
- Difficulty to start businesses
- Managing the growth
- Biting more than it can chew. Developing housing before serious infrastructures and commerce. Lack of police presence in new developments. Lack of medical facilities in new developments.
- Manageable growth in west and north while maintain the services that attract middle-upper-middle class residents, safety, schools (not part of the city, but partnership exists), cleanliness.
- Paying a premium for employees might be a thing of the past, much like pensions. I do not believe law enforcement and firefighters need to be making triple digit incomes either. The slurry seal is Nice, but I doubt that it is necessary to repave the newer side of Roseville every single year.
- Getting the revenue it needs to continue providing necessary ser
- Police/Fire/City pension costs
- Labor cost and cost to pay for people (and their benefits) that don't work for the city any more! Also high dollar 'city manager' types
- Overspending in administration areas not listed here, i.e., city attorneys, lawyers hired as consultants, studies, etc.
- Too many fees for builders gets deferred
- As Roseville continues to grow, I see more traffic issues, increasing homeless population and petty crime
- Active, sworn, police patrols in all neighborhoods 24/7 due to moronic city managers choosing sprawl and more buildout over keeping existing residents and their property safe and secure
- City tax incentives to building downtown
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- Pension and other retirement liabilities.
- Too much growth in West Roseville, not enough police and fire to cover.
- Continuing to smartly manage growth in population. There is considerable development going on so trying to find the balance between managing that growth and maintaining the quality of life.
- Getting and keeping new companies.

- not having enough money to maintain roseville as is - the way and reason we purchased our home here
- California wide drought, traffic congestion, the need for more renewable energy (eg the Utility may become a derelict),
- The rise in crime. Specifically robbery.
- Population increases
- Population increases
- Budget deficit
- Crime
- Crime.
- response to mental health issues
- Attracting new businesses
- Federal and State Mandates, increasing operational costs, growth not paying its way, and shifts in the economy.
- AB109 Prop 47
- Need to increase taxes
- The miss management of funds
- Public safety and infrastructure
- revenue
- Continuing existing service levels while keeping up with growth and rising costs.
- Aging infrastructure and facilities and property the city owns.
- Crime
- homeless, and drug related crime
- Huge drop in revenue, while keeping a high standard of quality of life.
- Housing shortage, just like the rest of CA
- Revenue keeping up with increased costs to provide the service levels expected by residents
- School safety and infrastructure for increased development
- Neighborhood crime such as home and car/mail break-ins.
- Homelessness
- bringing public safety pensions into a sustainable cost in the future. Continue planning and balancing of community (residential vs commercial and retail). Keep growing jobs, and invest in our community. Roseville is a wonderful community keep it that way. But rein in the biggest costs to General Fund. Eliminate Parks and Rec unessential services.
- Pension funding
- Lack of growth and property tax revenue, and shrinking sales tax revenue
- over building
- Traffic
- bridging this gap and getting back to a better financial footing
- Too many businesses starting. We have a water shortage, and bringing in new business will not make water appear out of nowhere. More money will not help with water shortage. As residents save water and electricity you charge us more for conservation. Furlough city staff is also a solution you explore. It might be unpleasant, but it worked for the state when all of us

state workers were furloughed for almost 4 years. Also no travel and all extra expenses should be curtailed. Right now we have to jump through hoops and tons of paper to travel.

- Crime
- growth of west roseville
- Finding ways to increase revenue. It may mean increasing special assessment on property tax roll to fund parks and recs
- Proposed reductions to public safety
- Enough commercial areas like gas and supermarkets for influx of housing
- Mismanagement of funds, pet projects for city leaders, low employee morale.
- As the population grows, the gap widens between the wealthy and could be a priority to help stimulate tax revenue.
- Change in federal income tax law. We won't vote for an increase in taxes if we can't write it off.
- Revenue shortfalls while maintaining a great quality of services.
- Excessive employee retirement pensions
- Need to shift more of cost to those utilizing benefits
- declining tax base from online sales and a failure to expand the volunteer work force.
- employee cost.
- Crime the city is getting large and the support doesn't seem to be growing at the same pace. There seems to be more crime in our neighborhoods than 10 years ago when I moved here
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- Pension debt
- increasing growth without infrastructure
- CalPERS increasing cost
- Preventing increase in crime - we need to continue to feel safe
- crime and over population
- Deferred maintenance costs and cost of pensions and minimum wage are also issues.
- Maintaining a high quality community feel that meets resident's needs without pricing out services (for example, maintaining low-cost fees for pool use during the summer, quality libraries, safety emails and alerts for residents, etc.).
- growth outpacing resources
- Replace the tax money lost from retail to balance the budget and maintain quality of life services.
- Unchecked, wasteful, car-centric greenfield development that increases congestion and pollution, and is highly inefficient in terms of consuming city services.
- Pensions for city employees
- tax revenue being lost to online retailers, lets get an amazon warehouse here!
- The need to increase revenue
- Keeping crime low.
- Managing growth of new housing in West Roseville and still providing the same level of services.
- Spending money replacing buildings that do the need to be replaced. Fire Station 1 is a perfect example, sure it's older but it's functional. Probably could have waited to build it with the supposed short fall in General Fund

- Pension Plan
- holding onto essential services/quality of life
- Maintaining services for families and kids. Not cutting funding to them.
- Increasing expenses and declining revenues
- growing too fast; fees from more residents do not offset the costs of services they want
- misused overtime with police and fire
- Keeping crime low, improve traffic flow (Especially near Chilton Middle School & new Westpark HS, maintain the beautiful city we live in.
- Major population growth without the law enforcement to sustain a safe environment.
- The POLICE Department being understaffed and losing officers left and right because we are not paying to attract and retain. Dig deep, other neighboring agencies are doing so much better to protect their city with better technology, better paid officers and Roseville is VERY UNDERSTAFFED and will be even more so in the next year or so. SO many officers are leaving or planning to leave.
- Managing budgets to meet the demands of city population growth.
- Massive growth without proper planning fee's from developers.
- Controlling spending, stopping waste, especially at the top levels of government
- management salaries
- Safety
- Sales tax eroding due to online sales.
- The high salaries, benefits, and unfunded retiree health benefit liabilities that are not addressed in this budgeting tool. Tackle that, and you won't have a budget deficit!
- Public Safety Fire and Emergency Medical Services
- Tax base to cover all city expenses. Need to increase taxes
- The city leadership is "mediocre". This city once had the pride of being the best in the area. Now, the leaders are proud to be "mediocre". We need our leaders to be striving for excellence again as it was 10-15 years ago.
- homelessness and/or drugs
- Managing population growth!
- Police Department size versus population increases.
- Will this community continue to be as safe as it currently is?
- The population keeps expanding and the services keep getting reduced. I understand the reasons for our challenges but why aren't other cities that are similar to us having the same financial woes? Many cities have automalls and shopping malls that would also have residents bypassing purchasing good in town for on-line, but those cities are not faced with making critical community cuts like Roseville is.
- Retirement plan deficit and excessive spending on higher level city jobs and redevelopment work downtown.
- balancing public safety (Fire and Police) costs in terms of pay and retirement. They need to cut Overtime and reduce extra pay (ie incentive) and be paid at median rate not top. Reduce PERSABLE pay to stop spiking retirements
- Traffic flow
- I really don't know



- Balance the budget
- Pension costs.
- Fire dept labor costs
- The budget deficit!
- employee pensions/compensation. It is no longer true that "they could make more if they worked in the private sector", the private sector does not guarantee a pension amount for life, and it is a fact that it would be very difficult, if not impossible for someone in the private sector to save enough to enjoy such a retirement. Pay fair wages, but switch to a 401k type retirement where the employee makes the decision for themselves. In the short term it may mean not getting the "cream of the crop", but ultimately every City is going to need to go this direction. The current system is not sustainable.

**If you have another idea/strategy to close the budget gap, please describe here:**

- Look for additional fund raising events. People will pay a premium to do something they like.
- eliminate fire overtime use/abuse
- May consider paying firefighters for their "on time", i.e. responding to an incident, and a lower hourly rate for their "down time", i.e. shopping for groceries or washing their rigs both their fire trucks and their personal vehicles. Why is the taxpayer paying full hourly wages when they are sleeping, shopping, playing basketball, washing clothes, cooking food, washing vehicles, and/or even using the facilities. Not sure why this pay scale has never been looked at or another model adopted to compensate fire professionals.
- Freeze new hires and eliminate jobs. Freeze wage increases. Increase sales taxes to the maximum. Impose taxes sales tax on the newly built houses.
- There is always waste that can be removed in any organization
- Cut the empty buses that constantly looked unused while they are traveling around the city
- Make sure the city workers are working efficiently. Reallocate funds that are not being used, or is not getting the outcome/response/ or results expected.
- Stop the waste. I remember a few years back we bought "throw back" badges. WASTE.
- There were a number of programs in the budget where they are taxpayer subsidized and IMO they should be self-funded by their fees. That alone does not seem to balance the budget, so I combined that with some cuts.
- Funding project- concerts, events to bring in money to city
- Host a Pokemon Go event that will bring visitors from all over the world to spend money locally. Yes it's a game but it's a game millions of people play and by partnering with Niantic (the company that makes the game) Roseville's tourism would get a worldwide audience and that could generate a few million dollars.
- Services should be pay by use.
- Reduce expensive projects or stay within the original costs; new parking garage went from 10m to 14m / fire station 1 went from 4.5m to 7m.
- Promote local spending. Increase sales tax a small amount, such as .05percent to raise a little revenue. Aim to save 2percent of the budget per year.
- Do not reduce police and fire protection. Stop funding social services catering to homeless and welfare.
- Reduce spending, use fees for optional services and programs, try to get funding from state
- Perhaps more fee for service options. Do not cut preventative services, ie. youth programs. Also keep up park maintenance. Parks are the reason we moved to Roseville (though still can't get Harry Crabb built) please work on this issue.
- Look for other revenue streams and / or sub contract out some of the services that the city provides
- I feel the city can raise tax a reasonable amount for us for Public Safety.
- Review cost structure and benefit for services provided. Look at whether we are getting the value for our dollar. consider alternatives for providing services at a lower cost.
- A combination of reorganize how money is spent not raise taxes because it doesn't work. But be wise in spending and not waste . Take care of existing needs first before adding new projects.

- Small fee increases, small VAT increase, gut the SWAT and K9, and include targeted budget cuts in some areas but allow for increased services to increase livability and viability programs for the city.
- None of your focus on this website addresses salaries, pensions and benefits. Stop adding more housing and businesses if you cannot afford what you already have.
- Too many chiefs in Fire and Police services - - Look at more creative scheduling to reduce unnecessary overtime - (not the - because we have always done it that way attitude). Do not settle - request and you will receive a high standard from city employees - show them they truly a valuable resource and they will respond accordingly.
- If you look around and honestly assessed the employee to work ratio should be reduced. When honestly a leaner employee pool would make the system run more efficient.
- You have a city notorious for an over bearing traffic division, yet you still continue to spend dedicated money in that department?
- Outsource Parks and Rec Programs where fees do not cover the cost of the service. Offer City facilities for these programs at low or no cost to the provider. Increase fee for swim lessons and other high demand programs. Pool resources for non-core police and fire programs with neighboring cities - for example Fire education. Offer Roseville's fire training facility to neighboring cities for a fee.
- increase sales tax by 1 cent.
- Reduce union contracts
- Contract police and fire out
- Maintain infrastructure and focus on things that build social capital in a community, such as parks and recreation programs as well as things that will prevent the loss of funds - like disaster mitigation programs through a proper emergency management program.
- Raise taxes or fees. Whatever is necessary to keep this city safe to raise a family. Thank You!
- See above. Streamline unnecessary projects that are on the council members wish lists. Add minor taxes \$100/yr property taxes. Don't give businesses carte blanche to the city.
- I think you should reduce service levels. If there is no money, then there is no way to pay for services. I assume when there are 5 retired persons on pension for every 1 person working, it will become self evident the model is unsustainable. Pyramid schemes don't work.
- Reduce services. Hold a vote on raising taxes.
- Require eople growing marijuana outdoors purchase a city license. Require cat owners purchase a license (just like a dog).
- Further incentivize converting grass lawns to ones needing less water and care taking. The purchasing of local plants and materials, and additional income for landscaping companies might help with overall income. Also, consider raising electric rates by 1 cent per kwh at all tier levels, and water prices too. I would LOVE to see the city implement a publicly owned broadband - better service, better city income.
- Promote more bussiness .
- Across the board cuts, plus additional cuts to traffic enforcement.
- Ask for more support from local business and provide better advertising support for them. Make the relationship between the city and local business be more symbiotic.

- Our streets don't need to be cleaned every month. Money wasted. Too many parks with too much maintenance, mowing and irrigation.
- A combination of raising fees and a tax increase.
- Try to keep community engagements and events together. We still need things to bring us together as a community. Keep community centers and sports leagues going to build sense of community.
- I fully believe that all taxes should be use based. For example, the library system should be funded by people that use the library. If there is not enough users to cover the costs of the library or enough people willing to cover the cost, then maybe the library system isn't as valued as we think. Parks are a bit more difficult as they are open to everyone all the time. A small portion should be charged to everyone but maybe charge sport leagues more for their permits or field maintenance. I coach my kids in soccer and baseball and think it would be fair for us to pay more for our use. Meanwhile, my neighbor does swimming more than I do, so they should pay more for use of rec facilities. This type of fee based system doesn't work as well with fire and police, but maybe a fee to set up a fireworks booth could be charged by the fire dept to cover the cost of fireworks inspections. For police, maybe we raise ticket fees to cover the cost of the traffic enforcement division. What is frustrating to me, is that our city council has decided to conduct these surveys and to facilitate the community input meetings in an effort to solve the budget gap. You were elected to make these decisions. I presume that you were elected because people trust your judgement. This seems like an effort to shift the blame back to the community when cuts happen and people get upset. Things are gonna suck and people are going to be pissed, that's life. Just do something and quit dragging the process out.
- Reduce your capitol improvement spending and continue to fund essential services and public safety. The deferment of developer fees needs to stop! Collection of those fees would cover your so called deficit.
- increase hotel local taxes and add taxes to short term rental such as airbnb and other similar service. Increase fee for recreation programs.
- I do like the level of service the city provides but I feel some of the speed at which it does it is amazing but that probably comes at a cost. I'd be fine with a slower reponse(small reduction) if it meant closing the gap. Areas that I feel should be touched last our services that are directed toward families and children, ie parks services. Having nice clean and maintained parks helps the image of Roseville and maintains the moral of the citizens while keeping them engaged in their community. Traffic concerns on the other hand are ubiquitous and aren't as pressing in my view and could be scaled back as far as road maintenance and traffic law violations. But I must call out that I think road upgrades and growth, for example on Baseline should not be scaled back because it's vital to the city's growth and appearance of proper management
- Combination of reduced service levels that benefit a small percentage of residents, and fee increases where reasonable (i.e. free estimates to developers who can otherwise afford it, or will pass the costs on to buyers).
- It is likely to be a combination of reducing services, raising fees/taxes and strategically addressing where the greatest need is.

- Figure out why businesses are leaving California in droves, and fight that battle. Reduce government to it's essential functions, stop persecuting victimless crimes. Allow private enterprise and the free market to provide more and better functions that are currently done by government.
- Create a more global fee such as the utility users fee.
- The 65 freeway is a mess. My wife and I looking to move out of Roseville; zero point in having all these amenities if we have no desire to use them.
- Use additional funds from the enterprise funds by an increase from 4% rather than add a UUF
- Offer tax breaks to companies to expand in and/or relocate to Roseville - not just high-tech but service industries as well. More jobs, more tax revenue without raising taxes.
- Charge fee for street damage to garbage company from heavy trucks. Use to institute in house repaving program. Garbage company can pass through on bills.
- Enforce traffic laws to increase police revenue. Change pension plans so that the employee pays more. Possible 10% salary cut for those making over \$80,000 annually. The city of Roseville is more interested in growth than serving the people already here.
- Share public safety resources with nearby cities. Police and Fire can be combined for improved services and reduced costs (less supervision and leadership costs), Use more volunteers for non-safety needs such as crossing guards, share best practices from other cities who have all had to make these difficult choices.
- Follow the process the City has started to full completion. Be prepared to reduce/eliminate some services, partner with other organizations that can provide similar services & increase revenues through increases in fees & taxes.
- Vote all the Republicans the hell out of office!
- Stop sending fire on medical calls. Medical ambulances are perfectly capable of taking those calls and would allow for a reduction of very expensive fire personnel
- I live here because of the quality of life. I don't want to see cuts in parks and recreation or events. These things are what make this city better than any others.
- Focus on services that make residents want to move/stay in Roseville. If the libraries close there will be some unhappy people, but would people move? If the park by their house is blighted and they can't get police responses in an adequate time they will move to Folsom or EDH. Property value is very important, and the item that drives Roseville on most of the desirable places to live lists are the parks. Focus on your core competencies
- The above is too restrictive a choice. Scrutinize discretionary spending and rationalize any increase in fees. Stop offering tax incentives to attract business to the area.
- Give dept heads an amount needed and let them manage there cuts appropriately
- Stop building building that do not need to be built. Stop selling property for dirt cheap.
- I've appreciated Roseville's "full service" approach (at low cost I might add), but I am willing to sacrifice some of those services and programs, and/or see them reduced, as part of across the board spending cuts. I applaud the city's efforts to more efficiently and cost-effectively offer services, but it seems we are at the point where becoming more efficient cannot reduce costs anymore and services must simply be cut. I think there are opportunities for private enterprise to step in when it comes to events and development, and would much prefer to see incentives, etc. for this rather than public expenditures. I say prioritize the basics when it comes to city spending, services, but again, more basic and low cost then it has been.

- Reduce parks, we are over the top on parks in Roseville. Let's get some more police officers out there patrolling the streets!
- stop Fire from abusing the system, maybe they could bring their lunch like the rest of the workforce does and stop eating on taxpayer dime for a start
- Spur commerce to increase revenue generation
- See my budget
- Manage the spending. The taxpayers of California cannot afford to fork over any more money, so manage your money the same way the rest of us do.
- The overtime by firefighters is excessive and preventable. Go to an 8 hour three shift per day model like hospitals. Stop sleeping, eating and shopping on tax payers dime. I would love to be paid to sleep. Biggest scam.
- Fleet services has a huge bank of money for the vehicle replacement fund. I heard that there is enough money to purchase an entire new fleet of fire engines and trucks, when a truck is \$1 million a pop. That means there is 7-10 million in that fund. My understanding is that fund cannot be touched or repurposed, but to save money in other divisions the money that each department is putting into that fund should be suspended. due to the surplus of money right now The fund can be resumed when we are no longer in a deficit.
- How much did this survey cost? Stop trying to make the public think this survey matters. Your just trying to mislead us.
- Reducing administrative cost by eliminating redundant positions
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- Less to homeless and more for people that actually work and pay taxes.
- Use more of Our Church outreach programs..we should work with each other not against.
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- Raise taxes and fees.
- Fire need to re-strategize their operational model.
- I would look at every line item for both paid and unpaid services. For instance I would reduce green waste pickup to once a month. I would put all garbage and green waste cans on the same side of the street for pickup which I think would mean fewer trucks, less gas, less miles, and less maintenance. That was not an option here. There's a least one city doing it. I would see how office jobs could be streamlined-what doesn't have to be done-many jobs have some "fluff" in them and streamline those jobs. Where possible as people retire or leave for another job don't replace them but streamline the jobs and redistribute the work.
- Do two things.... First, request each department proportionally to reduce their budget to close the gap..... Second, Perform a zero based budget where if you could only spend the first dollar on what is deemed most important, then the next dollar, and on an on until you run out of money.... I assure you I will not vote for a tax or utility fee increase and I will work against any Councilor proposing this as a solution from becoming re-elected.... BTW, Thx of letting me to provide my input.....
- Get rid of library's get more police
- Get rid of library's get more police

- Eliminate programs that are not producing enough revenue to warrant its existence
- Although minor savings, should consider docents for more services (particularly given the talented senior communities), exploring outside contractors for some tasks, doing a true zero base budgeting exercise, and reassessing current charges (specifically developers) to ensure they cover ALL additional costs associated with new neighborhoods.
- Get innovative on ways to service the public - Partner with Big Business and engage the public with new ideas. When you reach out to the public like this and listen we all might be a little better off in the future. Thank you
- Either raise fees or increase the sales tax. The sales tax rates in many cities in California that I've visited is much higher than what I pay in Roseville
- The options we were given in the survey to reduce expenditures were very limited as compared to the overall city budget. I don't think anyone wants to cut fire/police/human services. I think it would be an interesting exercise to look through the entire budget and focus on where cost savings might be possible to avoid some of the particular cuts we were tasked to choose. There are almost always opportunity for improvement in the most unexpected places.
- Stop selling City owned properties at less than market value and stop funding developers out of the pocket of City employees.
- I think a bit of each, raising fees, increased taxes are key. I would forego any reductions in departments by paying a bit more in property taxes. Although I find the Parks and Rec budget too big of a chunk of the general fund.
- Was a second parking structure necessary? Who goes to the library these days besides homeless people? It's 2018. Time to close some down.
- Close the libraries and sell the property where applicable. Reduce enforcement of building codes and traffic infractions.
- As stated above I think the city needs to look at it's fiscal policies and look for efficiencies. There may need to be reductions on some services, especially free services for businesses.
- I would suggest expecting more out of this community for volunteer services. Crossing guard duties is the best example of something members of the community could take on to reduce the city's expense. Even parks and recreation events could require community volunteers and participation to be put on. Utilizing volunteers would require the community to be responsible for their own experience rather than expecting all of these wonderful things to just "happen". Rosevillians are well known in surrounding cities for being entitled. No participation, no events.
- Modernize & efficiency improvements.
- Reduce taxes. As strange as it may sound, people will spend more and it will attract customers from neighbor-cities to come to Roseville to shop. Oregon/Washington border is a perfect example, people will shop in places with lower taxes. Charge developers higher developer fee, on new projects.
- Raise taxes. If possible reduce fringe benefits of employees. Reductions in museum and library hours is fine as those can ebb and flow with revenue, or close them, libraries are anachronisms; partner with elementary schools as the only ones that need libraries are elementary kids. Having a couple museums is nice but hardly essential, but not one first responder should get fired before closing a museum.

- Reduce the amount of contracts and agreements with outside vendors and utilize current staff more. I.e. labor negotiations, outside legal assistance
- The Fire Department should not respond to every call for an ambulance; it's very duplicative and wasteful. Address the pension issue.
- Pay cuts, staffing reductions. Like real companies do. Don't just raise more money. Grow up and grow a pair
- Fewer financial breaks for businesses.
- Create and promote more volunteer opportunities to supplement hired labor for services
- Raise sales tax by 0.5%, charge all new construction for the cost of additional officers to patrol, respond, and protect. Charge each new home a per unit charge to offset cost. Raise fines and actually enforce laws on the books to raise revenue from offenders instead of decent residents.
- reduce public service pay and benefits
- Living near the corp yard is frustrating when seeing so many employees getting paid to stand around all day. Get rid of lazy workers who talk on their phones while driving City owned vehicles, and how hard working people to get things done.
- I really love the outreach and efforts the city is making to involve and educate citizens on our budget challenges. That said, there seem to be a lot of sacred cows that 'can't' be addressed. For example, are we doing everything we can to ensure salaries are in check - especially with Firefighters whom seem to be very handsomely paid. Also, why is it not an option to eliminate Roseville Transit and contract through the County.
- I have no idea. We pay so much in taxes that I am not sure how much more people can afford. However cutting services is never a good idea.
- Increase fees or taxes that are primarily paid by tourism
- Increase fees or taxes that are primarily paid by tourism
- Reduce service levels on less common areas and raise fees on park and rec use.
- Ticket more drivers for violating speed limits and running stop signs. I see 30 violations each time I drive to work- 2 miles.
- Raise some fees, but take a hard look at the spending. make sure any wasted spending is being reduced.
- Share services with the County or border Cities.
- Quit building parking garages and deferring developer fees. Move transients out of the city.
- Go to fee-based activities in some areas of the budget. Residents who use the facilities and programs should pay a fair share.
- Sell off park or city property or areas that are not used often
- Increase taxes in new areas to pay for their impact on the city. Stop robbing existing residents to pay for new residence.
- People who use certain services not enjoyed by all should bear the burden of higher fees to cover the costs.



- City should eliminate public safety OT abuse and other non essential services. City should eliminate Parks and Rec non essential services. City should raise sales tax. City should make more effort to ensure we are a community of choice for the region.
- Increase sales tax
- And reduce services
- In addition to raising fees, raise property tax in general fund areas through education and a vote. Stop building such elaborate parks, meaning don't spend so much on play structures and sculptures. Find efficiencies within the Fire Department and Libraries.
- A combination of reducing service levels, eliminating some services, and working with nearby communities to share expenses (e.g.- training, hazardous response, etc.) should all be considered.
- All services may have to take a hit until you have a surplus. It will hurt, but necessary. The state eliminated many many services and gluttony that was "business as usual". I am confident that every service has a lot of built in money for just in case stuff. I have been a part of a programs budget for many years and I know everyone asks for more money than they actually need to get the job done.
- I have certainly given my opinions on how to increase income by imposing special assessment fees in order to pay for our Parks, but no one is taking me seriously
- Spend less on new fleet of police and consider amount of City workers and their salaries
- Look at how to reduce cost. Volunteers. Internships. Reduce employee health and retirement contributions that city makes.
- Stop adding funds to the general budget when it should go to departments. Stop building unnecessary parking structures and selling prime city real estate for less than a typical home value.
- Make more communication online and email. Make people separate their own garbage and recycling like other cities.
- Reduce all discretionary spending by a flat percentage until the budget is balanced and we are working with a surplus. Learn to work with the money you do have more effectively. If you have questions talk with a single mother, she doesn't go into debt every time she buys an Apple for her kids. Fundraise! Go to the capital and actively seek out grants! The state keeps touting that we are in a surplus. Use that to the city's advantage. Go promote yourself. It's our money go and take it. Just try to be innovative before raising the taxes yet again. We can only deduct \$10,000 state and local taxes on our 2018 income taxes for those who itemize. I will not be so inclined to vote on another measure to increase my tax burden,since I can't write it off on my federal taxes. Think about it. Thank you
- A balanced approach to maintain important services, increase fees on paid-access services, increase taxes to maintain impactful, valuable free public services, and cost-benefit analysis of all services. Consideration of additional joint-services with neighboring cities and counties to increase efficiencies. Alternatives/additions to the mello roos structure that accurately assess development costs on new construction while also ensuring existing residents and businesses continue to pay the relevant share of today's operating costs while benefiting from our services.
- Reduce paid staff, Recruit, train, utilize,& appreciate volunteers

- Reduce overtime. Put more employees on a monthly salary to reduce overtime. You may even be able to pay give them a raise since they won't get overtime. All categories should reduce their expenditures at whatever percent eliminates the deficit. Everyone can cut 10-15% of their budget. I'm sure the employees themselves can see wasted money in their own departments.
- Reduce library services and park services and raise fees on permits
- Reduce library services and park services and raise fees on permits
- Rather than reduce or eliminate services the city should look at different service models for fire fighters and modest revenue enhancement (e.g., sales tax or Utility User Tax).
- have developers increase % of their responsibility for infrastructure, use volunteers for police, fire, library, educational support duties and reward them with recognition. Seek grants for medical response efficiency and safe schools from federal funds
- You need to raise both fees and taxes (which isn't an option above).
- End permit fee deferral program.
- I am sure there is waste across the board - if everyone operated a little more frugally, that could help
- Tighten up the management and oversee every dollar spent. With all the tax revenue this city gets, there is no way we should be in a deficit.
- Partner with schools and Adventure Clubs to offer more contiguous enrichment opportunities for families who work during the day -- example, transportation from Adventure Club to swim lessons might increase swim lesson participation in the summer and thereby increase revenue.
- Golden handshakes to get long-time employees off the books.
- Fees should also be raised where fair and appropriate. But Roseville is on the low end of several taxes and so it seems logical to raise those taxes.
- Cut all SWAT/Special Operations funding to the PD. Approve more dense residential/mixed development, saving tremendous amounts of money on infrastructure maintenance and increasing efficiency for utilities and other city services.
- eliminate overtime for fire and police... it is being abused to inflate salaries
- Reduce overtime for fire and police. If economically, does hiring new fire and police staff reduce overtime? Increase recreational fees. Currently they are very affordable and could probably be increased and still be less than private endeavors. Give staff the ability to work part time if appropriate. Many people are looking for a better life- work balance and that may work for many and save money. Good employee can usually still get their work down even in reduced hours, if they choose to reduce their hours.
- Convert or transfer some services and programs into nonprofits. Charge more for utilities. Provide more fee for service programs. Charge schools for extra police and crossing guards.
- How much do our local politicians make? Can they take a pay cut? Can our local school supervisors take a pay cut and or return to teaching so we have less of a teacher to child ratio? Can we use other city and country police task force instead of ours or blend ours with other local cites i.e. Rocklin, Lincoln, granite bay?
- Reduce unnecessary services, increase sales tax.

- I would rather pay more than to cut funding. Whether that was in fees, taxes, etc.
- I think it should be a measured approach. I am not opposed to higher taxes/fees as long as programs and spending are efficient and effective.
- Red Light Cameras and enforcement at all of the major intersections and roads
- There is a difference between needs and wants. We NEED: law enforcement, fire departments, safe roads, public transportation, clean water/electricity, the basics to sustain a human population. Other stuff are just wants, like libraries, museums, an over abundance of parks (which cost money to maintain), art programs, etc...). Lets get diwn down to basics, and keep our base strong. Let's not make emotional feel-good decisions.
- Less in libraries and parks, as mentioned before with out better police protection, nothing will be safe. Pay City officials LESS!!! ie Long history of OVERPAYING our City Manager. Historically, making much more than neighboring cities. RIDICULOUS City Manager before Ray Kerridge and Ray Kerridge himself have been the worse thing to happen to City of Roseville.
- Balance the budget by taking the \$3-4 million fire fighter unnecessary overtime and using that to fix the deficit. Having fire fighter buddies swap shifts and be "sick" to double or triple their overtime pay is ridiculous. We would probably have a surplus if this one adjustment was made.
- Continue to consider additional revenue producing business growth.
- Use team solving with incentives by employees to reduce waste and stay within budget. The employees know first hand where there is waste.
- a combination of all of the above, reduce services, raise fees, raise taxes
- reduce public safety budget
- I think you are all doing a fabulous job running this City and making tough choices! Thank you for all you do and thank you for valuing Roseville resident's opinions enough to ask for input on what we think.
- Mix of both, raise fees and cut spending.
- See previous comments.
- sales tax revenue should be aggressively pursued instead of all the cuts proposed.
- Stop rehabilitating the downtown area. It's a business loser since most of Roseville's residents are families. Families don't want to go downtown and spend money. We don't need more homes built, we need more profitable family businesses. Like, SunSplash, bike tracks, bowling, concerts, We don't need more restaurants and bars, except for the West side of Roseville.
- It isn't listed here, but what about city officials' salaries and perks? How can those be reduced?
- A bump in the local sales tax should be strongly considered as well as an increase in the hotel tax for visitors. The hotel tax is very low compared to other cities in California and I am lead to believe that our hotels must be doing well since two more are being built in Roseville off 65.
- Roseville is already a very expensive place to live. Increasing taxes is not an option.
- half cent sales tax hike
- As with most things I think a combination of service reductions needs to be balanced with fee/tax increases. The quality of life is why people live in Roseville and is also what makes our homes worth what they are. If the city only reduces services, we as residents will pay for it both in a lower quality of life as well as in reduced home values. A separate option would be to look into increasing the hotel occupancy tax. There are more hotel rooms coming into Roseville and

one small way to close the short fall is to increase the hotel tax. Lots of other cities do the same, NYC, Vegas, SF.

- Maximize grants available to local governments

## **Development Services areas of service comments:**

### **Custom mapping and data analysis for City departments**

- This effort might be supplanted by other available technologies.
- Make use of existing computer based Google Maps. Also share with other localities.
- Make this a cost recovery item by charging departments for this service, likely a net neutral change, but might make departments think twice before ordering updates.
- I actually use the website, mapping, etc...all the time. So this is valuable tool to keep citizens up to date.
- Consolidate GIS services from all departments and make priorities of the needs and available resources

### **Free estimates of development- impact fees**

- Too many business development initiatives in the City have not provided a decent return on investment. This is such a relatively low cost to developers that it doesn't amount to a true incentive.
- Should have a fee associated with this.
- Shift cost to developers.
- Sell developers software and updates to calculate their own estimates
- See previous comments
- Recruit, train, utilize,& appreciate volunteers
- Offer service on a time & materials cost.
- Don't stop offering this service, but charge a fee to developers that would zero out this category.
- Development should pay its own way.
- Developers should pay for this.
- Developers should pay a fee.
- Developers should have to pay like everyone else
- Developers can just pay for this themselves!
- Delete.... No free estimates.... pay you're way
- Charge developers for this service.

### **Code Enforcement**

- You can recover all nuisance abatement costs via lien, and generally require those found in violation of codes to bear the cost of this service. Hence, the cost is reduced, but I would anticipate no reduction in service.
- use problem solving techniques to better make use of man power.
- This should pay for its self!
- Reduce service levels.
- Recruit, train, utilize,& appreciate volunteers

- Just do what is mandatory. I assumed a little more than half is actually mandated.
- I don't really want to cut here as it could harm our city, but we need to balance the budget so slight cuts in several areas makes sense.
- Decrease services or consolidate with the building department
- Could fees to code violators make up the deficit? Or to those requesting inspections?
- Code Enforcement tactics in the City are hamstrung by an overly-prescriptive municipal code, and resident complaints are rarely resolved to a level of satisfaction that outweighs lingering resentment between neighbors.
- Code enforcement should merge with Police-community services team.

#### **Regional engagement and coordination of projects**

- Unfortunately some good programs get cut when the budget is short....
- Recruit, train, utilize,& appreciate volunteers
- Have employees input to save money.
- Delete.... If other agencies want Roseville's cooperation let them pay the fees....
- better management of travel, meals and department expenses.

## **Fire Department areas of service comments:**

### **Public Education**

- Reduce number of events per year
- Partner with Business that want to sponsor this type of education to students
- Nice service but not necessary. Reduce by 50%
- Delete.... Education is done by Parents and schools....
- Cut unnecessary cost.

### **Fireworks**

- With our drought conditions, personal fireworks should be eliminated altogether. Don't allow sales in the city.
- This causes fires and puts our residents in danger as there is no enforcement of illegal fireworks.
- The cost associates with this service should be charged to fire booth operators.
- Not a fan of so-called "safe and sane" fireworks. You will hear howls from non-profits, but if you get your fire chief to give you his honest opinion, he'd like them banned. Minor savings would result, but you'd save some injuries, too.
- Money is better spent on enforcing state law regarding illegal fireworks in CA
- Make fireworks illegal in the city
- Have local business sponsor fireworks.
- Don't allow fireworks in Roseville. They're a nuisance anyway.
- Delete.... Let someone else pay for it.... My cats would be appreciative....

### **SWAT Medics**

- Why is this a separate cost anyway? Aren't these firefighter/EMTs who are on staff already?
- use existing commercial medics as required
- These are fire medics utilized for PD encounters, PD should budget this cost. There is no reason for fire to carry the cost. PD has officers currently paramedics.
- PD staff is capable of being trained for immediate/emergency medical, no need to have FD on the SWAT team.
- PD should cover the cost.
- Many police departments have trained paramedics, fire already responds to SWAT incidents. RPD currently has a trained paramedic who is SWAT trained. Offer training to PD or during the hiring process of PD hire a trained medic. This cost should be absorbed by PD.
- How often were they used?
- Delete.... We have Roseville Fire and AMR....

### **Emergency Preparedness**

- This is required for all departments in the city, place the cost into the general fund and out of fire's budget.
- Each respective department outside of Public Safety should cover these costs.
- Delete.... People need to take personal responsibility...

### **Accreditation**

- This is a waste of funds, it does not reduce the ISO rating and drains valuable resources from the fire department
- Oh cares unless it's a college....
- No return on the money.
- Nice but not necessary. Eliminate cost .
- If possible, stretch out the time a little between 3rd party reviews. Unless this is a flat accreditation fee, in which case it isn't really discretionary.
- have different fire houses (including other cities) inspect one another as part of their normal duties
- Focus efforts on ISO ratings instead.
- Accreditation adds no value to the community or reductions in ISO ratings. There are currently less than 100 fire departments who do this.

### **Hazardous Materials**

- RFD responds to over 300 incidents yearly and the risk vs gain of decreasing this service is too high to make changes or reductions.
- no way to know how to adjust without information on whether/how this service is used.
- Make this a cost recovery service, in most cases this will be a business (UP, trucking company, etc) that requires response from the Haz Mat team, seek reimbursement for actual cost of response.

### **Urban Search and Rescue and Technical Rescue Response**

- This seems like an unnecessary luxury, we are not in a high earthquake or flood zone. It seems like the response from this team is to other communities, nice if you can afford it, we no longer can.
- This is a OES Type II team and not used for major emergencies. Most of the tasks performed can be completed by the current Truck Companies
- Recommend reducing this service.
- Delete.... We have Roseville Fire and Police and Placer County....



## Records and training

- Slight cut to balance budget.
- Regional cooperators should be charged.
- Reduce to minimum training required.
- Maybe ask the regional cooperators to contribute?
- cut travel expenses, internal department expenses.
- Can training be coordinated with other nearby communities so that the expense is not so great?
- As the city increases in size training can not be over stated as a needed resource for operational personnel
- As a licensed professional I am responsible for paying for my own continuing education. Perhaps firefighters should assume some of this responsibility
- Again, it is a luxury to be able to provide training to other departments when our City is struggling with fiscal issues. I have not eliminated this completely as I presume there is still some need to train our fire fighters. If this category is entirely to support the training of others, it should be eliminated in its entirety.
- A well trained fire department is a safe and effective fire department.

## Investigations

- Yes, but make sure cost recovery is pursued to the extent available.
- This seems like it should already be baked into the non-discretionary portion of the fire department budget.
- This figure is low for the number of fires that occur in the city

## Fire and Life Safety Division

- would increase this if it would result in frequent inspections, and the City could receive penalty fees.
- Turn over hazmat inspection to the County. Get rid of the Fire Marshal position and a couple of the inspector positions.
- These services should largely be fee based to the developers and business community.
- Removal of the PIO position.
- Reduce overtime. - -
- Need to reduce overtime
- "Inspections should be paid by the businesses inspected, as a cost of doing business.
- Most ""fire"" calls are for medical service, not fires. Yet we are building full fire stations, staffing for fires and rolling engine companies to these calls. I suggest you consider fewer full fire stations and having some stations staffed only for medical, rolling with some kind of smaller vehicle than an engine company (presumably lessening the number of staff, lowering the wear on fire apparatus etc) . Good luck negotiating this with the appropriate bargaining unit....

- This program does not allow one to estimate savings from these measures, so I have arbitrarily assigned a figure with no idea if savings would be that amount, or more or less."
- Inspections requested by businesses or required building inspections should be covered by increases in fees. Taxpayers should only fund health and safety and environmental inspections.
- I think this section brings in revenue
- Find ways to transfer plan check and/or inspection services to building or planning to eliminate the duplicative efforts.
- During tough budget times we all have to do more with less money
- Do the firefighters themselves HAVE to go grocery shopping in the big engines? Can't volunteers do that - or order online and have it delivered? It has to be expensive to roll that big truck with three or four guys on it just to get food.
- Didn't need to replace the fire station at Washington and Oak.
- Charge fees for inspections

## **Police Department areas of service comments:**

### **Police Officers at High Schools**

- why doesn't the school pay for this?
- We need to keep our schools safe!
- This is a tough one. On the one hand, this is a service to our community and a role the PD should play, however, it is a service provided to another agency who is benefiting from not having to find funding for the city's subsidy. City residents are being asked to accept a reduced level of service in other areas to provide this service, since I am wearing my "City Hat" in this exercise I have decided to not ask residents to make this sacrifice and have eliminated the service. That said, this needs to be a community discussion as to whether the City should fund these officers
- should come from school fees, especially Mello Roos fees that we pay
- Schools should pay for this!
- Schools should pay for this
- School should pay for this.
- School district to cover the cost of officers.
- School district budget should pay this.
- Recruit, train, utilize,& appreciate volunteers
- Officers on my high school campus were volunteers, and were not paid to be there. Have schools pay for officers if they wish them present, or they can pay for security like my high school did.
- Most of the schools have either their own security personnel or they have volunteers. While this does not resolve issues where a shooter comes onto campus we already know that we can't have police everywhere that a crime "could" take place. Give those security and volunteer coordinators direct lines to dispatch and be sure dispatch treats the issue accordingly but let those officers wander and be more visible around Roseville.
- In today's environment, I would prefer to keep PD involved at the schools. Until CCWs could be issued and carried by teachers, please keep PD there.
- High schools should pay for this. I heard that the surrounding high school districts bear the full cost of this, why should Roseville pay?
- Eliminate and let trained teachers and staff conceal carry....

### **Social Services Unit**

- Slight cut to help balance the budget.
- Reduce the hours spent for this and put the funds back into patrol. Until the state / county adopt changes and/or housing this will continue to be an issue throughout the state. With the retirement of Officer Flood the situation seems to have gotten worse
- Recruit, train, utilize,& appreciate volunteers

- Police officers are better suited at enforcing law, not providing mental health. The City has other services for that.
- Not sure how bad the homeless situation is in Roseville but my first inclination is to call in the folks from the shelters to help them once it is determined that they are not a threat to themselves or others.
- I have observed an increased number of panhandlers on Roseville's streets in recent months.
- Focus General Fund resources on enforcement & use Citizen Benefit Trust to specifically fund homeless social services
- Cut in half until they prove the service they offer reduces homelessness...

### **Public Information and Community Outreach**

- While I like receiving and viewing the social information provided by the RPD I don't think more than a weekly update is necessary in anything other than Amber Alerts and public safety situations in the vast majority of cases.
- Look for opportunity to utilize the existing PIO at the City that could take care of most of the outreach to the community.
- I love these services, but perhaps they could be done more cost-effectively? It's very hard to tell from the information provided here where exactly this money goes.
- How many PIO's does Roseville really need?
- Delete.... The Press Tribune newspaper can provide this service...
- Dedicate less hours and only 1 resource for this. Every department in the city has PIO's
- Cost can be reduced by way of electronic communications.
- City has spent too much on public engagement of this budget. All that was needed would be a couple of video meetings, stories in news outlets.

### **Dedicated Traffic Enforcement Unit**

- Use more volunteers verse paid officers
- Unless officers providing tickets pays for traffic enforcement, it is a waste of City resources.
- Traffic is the number one complaint in our city. Need more enforcement.
- Traffic control is non-existent in Roseville
- This really needs to stay the same. We have some horrible drivers in this town.
- Patrol officers can focus on traffic violations in their down time.
- On a daily basis I watch the fair citizens of our great community blow through stop signs and run red lights. Not enough police presence in traffic.
- Include traffic citation count in weekly digest reports for beats 1 - 6
- After living here for 2 years I have never seen a traffic cop pull someone over. This area of spend is NOT having any impact on public safety. Red light runners, blowing through stop signs at full speed and going over 25 more than speed limits is an easy catch. No reason to fund this as there is no measurable result.

### **K9 Program**

- This is nice to have but is it really required in a suburb like Roseville? Perhaps we partner with nearby cities for this service.
- Keep our officers safe.
- It's not clear to me how effective this is. It seems as if it is about the cost of 1 officer; which would the chief rather have?

### **Regional task forces on auto- theft, drugs and early release**

- show some results of auto theft reductions, now Roseville is higher than California wide.
- Seek additional grant funding?
- Recruit, train, utilize,& appreciate volunteers
- Ok.
- MORE POLICE. We continue to lose officers to other agencies. Roseville is no longer the destination department, we are the training department. where we train new officers and then they leave to make more and benefits elsewhere. City of Rocklin pays officers much more than Roseville and what do they have as there revenue BASE? Nothing compared to Roseville. If we don't have a well protected city everything else is unimportant. Pay the officers more and they will stay and more will come.
- Drugs are a big issue in all communities...please keep this the same. It's not that high of percentage.

### **Special Operations Team**

- What does Roseville need SWAT for? When has Roseville needed a SWAT?
- Utilize new FBI OFFICE
- Recruit, train, utilize,& appreciate volunteers
- poor service
- "I was under the impression that most of these special units were made up of existing staff/officers who are given additional training/equipment and are then available in particular situations. Is that not the case? Are these actually additional persons?"
- This was a surprisingly high figure for simply training and equipping these units, but I am not willing to cut here."
- Eliminate bomb unit
- Delete....

### **Crime Suppression Unit**

- We need cuts even where the units are important, unfortunately.
- Keep up the GOOD work
- I keep up with the police digest that the City of Roseville posts, and am concerned with crimes that are happening in my community.

## Parks and Recreation areas of service comments:

### Parks and Playgrounds

- We have more parks than people. Money waisted on ground maintenance.
- We have great parks and playgrounds, but I would give up some of this to have proper police presence. Maybe some of these funds can be covered by the developers in that area.....a little at a time.
- Use more volunteers and neighborhood groups. They would cleanup if they knew they had too. Shift more maintenance cost to neighborhoods
- Though we want the parks to look nice, perhaps they do not need to be perfectly manicured and pristine. I've seen mowing crews out on weekends--how much does that cost in overtime?
- The City is allocated 4m over the next 8 years for parks, are we out pacing our available resources and funds? 60 + parks are a lot to maintain. Consider regional sports complexes for softball, soccer and reduce the fees to enhance leagues to utilize the complexes.
- Reduce the number of parks, build less parks.
- Reduce bathroom cleaning and lawn mowing
- Recruit, train, utilize,& appreciate volunteers
- Public safety should be foremost in any city, parks are not even a close second or third. Roseville has over 55+ parks to maintain and more to develop. It's time to rethink how many parks we need and the cost to maintthem.
- Our City parks would need the regular upkeep, if the City watered their parks like it's residents water their lawns: Monday's & Friday's only.
- On numerous occasions as I run the open spaces of Roseville I see four or five trucks with park maintenance staff gathered together talking. This is very frequent.
- No new until financial house is in order. Other option neighborhood pay building and upkeep.
- Maintenance or what? The Parks and Rec categories are too vague!
- Look to contract out for park maintenance services to the greatest extent possible.
- I love Roseville parks, I wish I had better places to make cuts to balance the budget.
- Health and Safety must come first.
- Engage with the community to volunteer time to keep parks debris-free and to monitor the parks and/or playgrounds for cleanliness and child safety. Provide them with a community service contact for when there are issues and then reduce the number of visits by expensive contractors by one day a month.
- Eliminate
- During winter months service parks every other week. May-Aug weekly service.
- 25 % reduction.... We have too many parks.... They are nice but we have too many...

## Recreation Facilities

- Use more volunteers, especially senior program
- This final cut needed to balance the budget could come from playgrounds, parks or rec facilities. I used rec facilities because the other categories minus button cut substantially more than I needed to with one click of the minus button.
- These facilities are fee-for-service and should not be subsidized by residents who don't use them. Reduce budget and raise user fees.
- These centers should be funded by resident/non-resident fee schedules.
- Reduce the access times to reduce the costs. Turn the lights out when nobody is there. Advertise for special events and get local business sponsorship to support the facilities in exchange for advertising.
- Reduce hours, don't close
- Recruit, train, utilize,& appreciate volunteers
- Outsource if it saves money which I suspect it will...
- Nice to have but should require co-pay like all other recreation services.
- Increase user fees for sports center and swimming pools
- Increase per use or entrance fee
- Increase fees for the pool. It's already so cheap compared to other options in town, perhaps it could withstand a small price increase without driving away customers. Charge a nominal fee to access the museum?
- Increase fees for programs to cover reductions. Programs should self-fund.
- I have never utilized the pools or facilities. Maybe there are too many??? With this plan, the surplus of \$74.5k can be added back to this line item.
- Fees for facilities is higher in Roseville than surrounding cities, it's time to evaluate the need and costs.

## Events

- While these activities give Roseville its "flavor" and are great for pr, in the end they are frills and if money is really that tight, should be eliminated or made self-funding.
- Use volunteers instead of staff. Get other groups to sponsor events. Charge more fee for use
- This is a luxury not a protection for citizens.
- Run Downtown events by the Downtown Business Association - volunteers and the City is only a sponsor of such events.
- Reduce the number of events supported to Christmas Season and 4th of July
- Recruit, train, utilize,& appreciate volunteers
- Perhaps find a way to earn revenue from events to make up the deficits. But at the end of the day, if fire and police services have to be cut, it doesn't seem right to keep the events budget intact.
- Partner with private businesses
- Not an especially important area, IMHO.
- Not a very big percentage, so slight reduction and allow the rest.

- Nice but not required
- If the City is broke, stop wasting money on non-essential items.
- I urge the City to disengage from Christmas tree lighting and Thanksgiving, saves money and prevents the City from having to deal with outcry of political correctness.
- I enjoy these events and would hate to see any of them cut. I'm hoping that there can be some sort of fees charged or maybe the downtown vendors that benefit from the foot traffic can contribute somehow so we can save the events but still balance the budget.
- Get local business advertising to help support the costs of these events. More local small businesses involved in the local community events the better off they are by keeping the funds local and the sponsorship tells local citizens that those businesses are supporting the community.
- Delete....
- Charge more to attend events.
- Charge fees to offset some of these costs.



## **Libraries areas of service comments:**

### **Libraries**

- Use more volunteers, especially seniors
- Try to engage more volunteers? I'd also be happy to pay for a library card, especially for kindle book access, so long as those of lower income levels are exempt from the fee.
- Reduce to one library with extended hours
- Reduce library hours
- Recruit, train, utilize,& appreciate volunteers
- Libraries can rotate their days they are open.
- "Keep Maidu and mahany, close the rest
- Online library"
- It seems to me that \$1M is high. Maybe we could get more volunteers to assist in the management and tutoring of the library.
- Increase fees instead
- Currently spending the smallest amount of nudger
- Consolidate to one library in downtown.... You ever hear of the internet???
- Consolidate the Libraries (from three to one)!
- can the Seniors and at-risk youth visit the libraries rather than having subsidized programs? This would still allow them to have "free" things to do without breaking the bank.

### **Maidu Museum & Historic Site**

- This was 900k initial waste and has limited use. Time to close this excerpt for special events.
- This has been a financial drain since 900k was allocated for the build. This should be maintained but closed except for special events
- Reduce hours of operations or use more volunteer time
- Only open the museum on weekends. Limit school tours to only two days per week.
- Increase entrance fee and use
- Close and sell property.
- Charge the public for admittance and certain functions to supplement needed revenue.

## **Public Works areas of service comments:**

### **Traffic Safety Services**

- Use more volunteer police where ever possible.
- Recruit, train, utilize,& appreciate volunteers
- joke! we don't even police vehicles. this money can be spend in many other ways.

### **Roadway Improvements, pavement**

- Work on getting grants for projects to reduce costs
- Shocked that the budget is this large...almost as large as the existing potholes. Do your job!
- Retain energetic employees, layoff multi-man crews that stand around watching one man doing the work.

### **Storm Drainage System & Flood Walls**

- Retain energetic employees, layoff multi-man crews that stand around watching one man doing the work.
- Move this division into a revenue generating utility

### **Floodplain Management**

- This service provides for reduced flood insurance for a select group in Roseville who live in a floodplain, while this is nice, it does not benefit the community as a whole. Given the work Roseville had done in the areas where flooding is a concern rates should already be affordable, but having flood insurance is the cost of choosing to live in a particular area. It is unfortunate for those residents, but it is a luxury that we can no longer afford.
- The work has been done here. Require developers to pay for this through additional fees.
- reduce or eliminate flood insurance supports
- Recruit, train, utilize,& appreciate volunteers
- Is it possible to charge property owners a fee, perhaps via property tax? I'm ok with homeowners paying more for flood insurance.
- If this only helps a few residents with a small discount on insurance, it is a nice to have.
- I don't have flood insurance anyway
- Flood insurance for my house in Roseville did not decrease when moving here; previous City did not do this. I do not see what this is providing.
- Discuss more support from Placer County and FEMA. Reach out to specialized volunteers (ie retired engineers)

## School Crossing Guards

- When I was in school, our crossing guards were teachers. No reason teachers cannot do this now.
- Use more volunteers (ie Seniors)
- Shouldn't these positions be funded through the school district?
- Schools should pay for this.
- schools and neighbor volunteers can cover
- School should pay for this.
- school should pay at least half of this
- School district should be paying for this service
- School district budget!
- School and/or Parents should have to pay or volunteer for this.
- Sad that we need this, but if there is little to no traffic controls then this is the result. We take responsibility of getting our children to and from school and so should all parents.
- Recruit, train, utilize,& appreciate volunteers similar to church crossing guard programs
- Pass this to school district
- Move toward all-volunteer labor. Consider parent rotations, etc.
- Keep some staff to train volunteers to take over crossing guard duties. When I was growing up these positions were all volunteers
- I didn't have one and I'm still alive @ 63 and I don't know anyone who was injured or died because of not having a crossing guard....
- Have the schools PTC pay for their crossing guard or look for a grandparent to volunteer
- Have the schools pay for crossing guards. Use the playground monitors and other staff.
- Convert to an all-volunteer force in partnership with local school districts.